UNITED STATES BANKRUPTCY COURT

SOUTHERN DISTRICT OF TEXAS **Houston Division** In Re. ALLIANCE FARM AND RANCH, LLC § Case No. 25-30155 § § Lead Case No. 25-30155 Debtor(s) **⋈** Jointly Administered **Monthly Operating Report** Chapter 11 Reporting Period Ended: 07/31/2025 Petition Date: 01/07/2025 Industry Classification: 0 Months Pending: 7 0 0 0 Reporting Method: Cash Basis (•) Accrual Basis (Debtor's Full-Time Employees (current): Debtor's Full-Time Employees (as of date of order for relief): **Supporting Documentation** (check all that are attached): (For jointly administered debtors, any required schedules must be provided on a non-consolidated basis for each debtor) Statement of cash receipts and disbursements Balance sheet containing the summary and detail of the assets, liabilities and equity (net worth) or deficit Statement of operations (profit or loss statement) Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professionals Schedule of payments to insiders All bank statements and bank reconciliations for the reporting period Description of the assets sold or transferred and the terms of the sale or transfer /s/ Tom A. Howley Tom A. Howley Signature of Responsible Party **Printed Name of Responsible Party** 08/29/2025 Date 700 Louisiana St. Ste. 4220 Houston, TX 77002

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Address

Par	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$1,500,000	
b.	Total receipts (net of transfers between accounts)	\$0	\$0
c.	Total disbursements (net of transfers between accounts)	\$6,795	\$0
d.	Cash balance end of month (a+b-c)	\$1,493,205	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$0
f.	Total disbursements for quarterly fee calculation (c+e)	\$6,795	\$0
	rt 2: Asset and Liability Status	Current Month	
_	ot generally applicable to Individual Debtors. See Instructions.)		
a.	Accounts receivable (total net of allowance)	\$0	
b.	Accounts receivable over 90 days outstanding (net of allowance)		
c.	Inventory (Book Market Other (attach explanation))		
d	Total current assets	\$0	
e.	Total assets	\$0	
f.	Postpetition payables (excluding taxes)	\$0	
g.	Postpetition payables past due (excluding taxes)	\$0	
h.	Postpetition taxes payable	\$0	
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$0	
k.	Prepetition secured debt	\$0	
l.	Prepetition priority debt	\$0	
m.	Prepetition unsecured debt	\$0	
n.	Total liabilities (debt) (j+k+l+m)	\$0	
0.	Ending equity/net worth (e-n)	\$0	
Pa	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary	\$0	\$1,500,000
b.	course of business Total payments to third parties incident to assets being sold/transferred		31,300,000
Б.	outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0	\$1,500,000
Par	rt 4: Income Statement (Statement of Operations)	Current Month	Cumulative
	ot generally applicable to Individual Debtors. See Instructions.)	Current Worth	Cumulative
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$0	
d.	Selling expenses	\$0	
e.	General and administrative expenses	\$0	
f.	Other expenses	\$0	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	
k.	Profit (loss)		\$0

5: Pro	ofessional Fees and Expen	ises				
			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulativ
Del	btor's professional fees & exper	nses (bankruptcy) Aggregate Total				
Iter	Itemized Breakdown by Firm					
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				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
b.	Debto	or's professional fees & expenses (r	nonbankruptcy) Aggregate Total				
	Itemized Breakdown by Firm						
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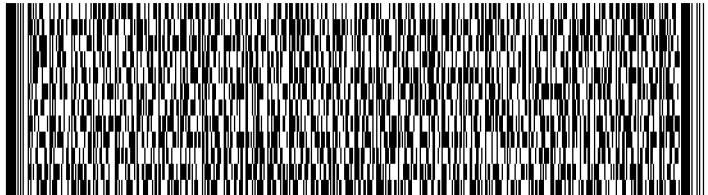
Pa	art 6: Postpetition Taxes	Curi	rent Month	Cumulative
a.	Postpetition income taxes accrued (local, state, and federal)		\$0	\$0
b.	•		\$0	\$0
c.	Postpetition employer payroll taxes accrued		\$0	\$0
d.	Postpetition employer payroll taxes paid		\$0	\$0
e.	Postpetition property taxes paid		\$0	\$0
f.	Postpetition other taxes accrued (local, state, and federal)		\$0	\$0
g.	Postpetition other taxes paid (local, state, and federal)		\$0	\$0
Pa	art 7: Questionnaire - During this reporting period:			
a.	Were any payments made on prepetition debt? (if yes, see Instructio	ons) Yes \bigcirc	No 💿	
b.	Were any payments made outside the ordinary course of business without court approval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any payments made to or on behalf of insiders?	Yes \bigcirc	No 💿	
d.	Are you current on postpetition tax return filings?	Yes •	No 🔘	
e.	Are you current on postpetition estimated tax payments?	Yes (•	No 🔿	
f.	Were all trust fund taxes remitted on a current basis?	Yes	No 🔿	
g.	Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions)	Yes	No 💿	
h.	Were all payments made to or on behalf of professionals approved by the court?	y Yes 🔿	No O N/A •	
i.	Do you have: Worker's compensation insurance?	Yes \bigcirc	No 💿	
	If yes, are your premiums current?	Yes \bigcirc	No O N/A 💿	(if no, see Instructions)
	Casualty/property insurance?	Yes	No 💿	
	If yes, are your premiums current?	Yes	No O N/A 💿	(if no, see Instructions)
	General liability insurance?	Yes 🔿	No 💿	
	If yes, are your premiums current?	Yes \bigcirc	No O N/A 💿	(if no, see Instructions)
j.	Has a plan of reorganization been filed with the court?	Yes	No 💿	
k.	Has a disclosure statement been filed with the court?	Yes 🔿	No 💿	
l.	Are you current with quarterly U.S. Trustee fees as	Yes	No 🔿	

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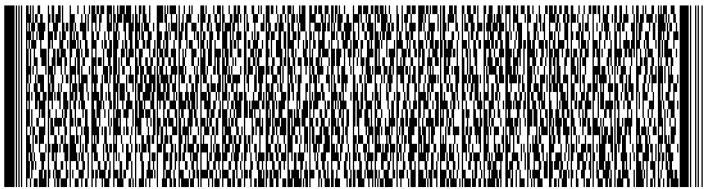
Debtor's Name ALLIANCE FARM AND RANCH, LLC Case No. 25-30155 Part 8: Individual Chapter 11 Debtors (Only) Gross income (receipts) from salary and wages \$0 a. \$0 Gross income (receipts) from self-employment b. Gross income from all other sources \$0 \$0 d. Total income in the reporting period (a+b+c) Payroll deductions \$0 e. \$0 Self-employment related expenses f. \$0 Living expenses g. \$0 h. All other expenses \$0 Total expenses in the reporting period (e+f+g+h) Difference between total income and total expenses (d-i) \$0 List the total amount of all postpetition debts that are past due \$0 k. l. Are you required to pay any Domestic Support Obligations as defined by 11 Yes (No (U.S.C § 101(14A)? If yes, have you made all Domestic Support Obligation payments? Yes \(\cap \text{No} \(\cap \text{N/A} \(\cdot \) **Privacy Act Statement** 28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/ eo/rules regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F). I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting

documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

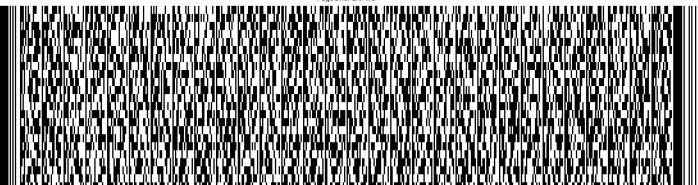
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/s/ Tom A. Howley	Tom A. Howley
Signature of Responsible Party	Printed Name of Responsible Party
Subchapter V Trustee	08/29/2025
Title	Date



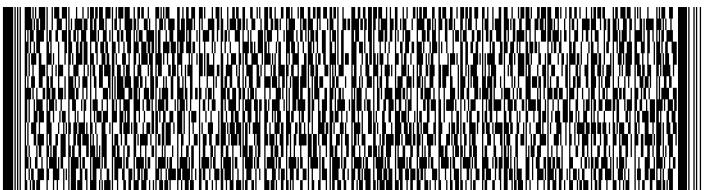
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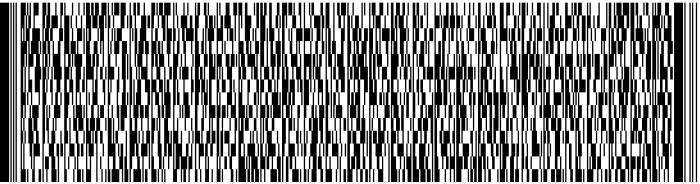
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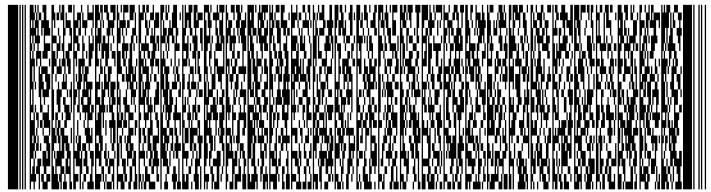


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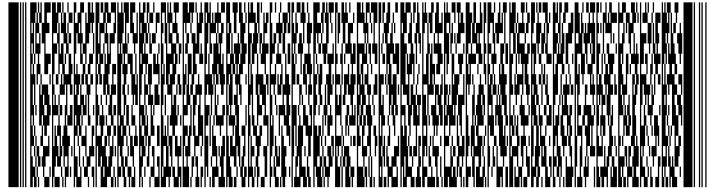
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NonBankruptcy1to50

NonBankruptcy51to100



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